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Paymentus Holdings, Inc. (PAY)

Q1 2026 Earnings Call

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MANAGEMENT DISCUSSION SECTION

Operator: Good day, and welcome to the First Quarter 2026 Paymentus Earnings Conference Call. At this time, all participants are in a listen-only mode. After the speaker presentation, there will be a question-and-answer session. [Operator Instructions] Please be advised that today's conference is being recorded.

I would now like to hand the conference over to your speaker, Mr. David Hanover, Investor Relations. Please go ahead.

David Hanover

Senior Vice President, KCSA Strategic Communications

Thank you, operator. Good afternoon. Welcome and thank you for joining the webcast to review our first quarter 2026 results. Our earnings release documents are available on the Investor Relations section of the paymentus.com website. They include the earnings presentation that we'll make reference to during this webcast. This webcast is being recorded.

I hope everyone's had a chance to review those documents. Our Founder and CEO, Dushyant Sharma, will make some opening remarks before Sanjay Kalra, our CFO, discusses the details of the first quarter and our guidance. Following our prepared remarks, we'll take questions.

Let me just remind you that we will make forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, and we refer to non-GAAP financial measures during the webcast. Forward-looking

statements are based on management's current expectations and assumptions that are subject to risks and uncertainties. Factors that may cause our actual results to differ materially from expectations are detailed in our earnings materials and in our SEC filings that are available on both the SEC and our websites. Information about non-GAAP financials, including reconciliations to US GAAP, can also be found in our earnings materials that are available on the website.

With that, I'd like to turn the webcast over to Dushyant Sharma. Dushyant?

Dushyant Sharma

Founder, Chairman, President & Chief Executive Officer, Paymentus Holdings, Inc.

Thanks, David. We had a tremendous start of 2026 with record revenue and a strong growth, exceeding our CAGR model across all key metrics. We believe these results underscore the durability and long-term growth potential of our business model. That strength is driven by our platform, our ecosystem, our expertise and scale, our quality of service with support, security, availability, and compliance frameworks, along with a broad and continuously evolving innovation framework. In addition to our very strong financial results, we also announced an important product launch today that we believe will transform how service providers interact with their customers.

Today's agenda will proceed as follows. First, I'll provide a brief overview of our results. Sanjay will then provide a detailed financial review and discuss our outlook. And I'll then come back and discuss the strategic product announcement we have made today. We'll then answer any questions.

Let me start with financial highlights as shown on slide 3. First quarter revenue was a record \$358.4 million, an increase of 30.2% year-over-year. At the same time, contribution profit was \$109.7 million, up 25.2% year-over-year. Adjusted EBITDA was a record \$42.4 million in the quarter, representing 41.5% growth year-over-year and a 38.7% margin.

Once again, a majority of our year-over-year growth in contribution profit fell to our bottom line. And we exceeded the Rule of 40 for the quarter again, coming in at 64 versus 61 in Q4. This reflects our team's solid execution and our focus on delivering consistent revenue growth alongside high-quality earnings.

These results are exciting for multiple reasons. Let me speak to two that will likely be on top of mind. First, they speak to the vertical diversification and our enhanced pricing strategy over the years, whereby the impact of elevated energy price index on our numbers has been materially reduced. Second, as we have shared in the past, we operate on a two fiscal year horizon. Therefore, this outperformance is not just about one quarter. It actually gives us confidence and additional visibility for the rest of the year. And when combined with our backlog and bookings, we're also feeling good about 2027 with our additional visibility.

Now on to our business results on slide 4. We continued our strong momentum in the first quarter with robust bookings and a very substantial pipeline. We also continued to expand and diversify our customer base by signing new clients in several industry verticals, including utilities, insurance, telecommunications, government agencies, property management, consumer finance, banking, education, and healthcare. Complementing this, we signed channel partners in education and telecommunications verticals.

And likewise, onboarding of our substantial backlog remains a priority for us. Our team continues to demonstrate solid execution when it comes to onboarding activities. We also saw better-than-expected seasonal performance in the first quarter, largely from the large cohort of new customers that we added in the second half of last year. In addition, during the first quarter, we onboarded clients throughout multiple verticals, including utilities, consumer finance, government agencies, telecommunications, banking, insurance, and education.

With that, I'll turn it over to Sanjay to review our financial results in more detail.

Sanjay Kalra

Senior Vice President & Chief Financial Officer, Paymentus Holdings, Inc.

Thanks, Dushyant, and thank you all for joining us today. Before I discuss our first quarter results and outlook, I'd like to remind everyone that the financial results I'll be referring to include non-GAAP financial measures. Our Q1 press release and earnings presentation includes reconciliations of these non-GAAP financial measures to their corresponding GAAP measures. Both of these are available on our website.

Turning to slide 5, we delivered a strong start to the year with the first quarter results that came in much stronger than we had anticipated, driven by a higher transaction activity from both new and existing billers. This helped drive strong double-digit growth for revenue, contribution profit, and adjusted EBITDA. This, combined with our strong bookings, sizable backlog, and strong pipeline at quarter end, supports our positive outlook for 2026.

Our first quarter 2026 results included revenue of \$358.4 million, contribution profit of \$109.7 million, and adjusted EBITDA of \$42.4 million. On the Rule of 40 basis, we came in at 64, which we consider a solid result and a record for the company. We are encouraged by this achievement, especially given the macro backdrop we are operating in.

I'd like to also call out that we saw a sequential acceleration in the year-over-year growth rate for the number of transactions, revenue, and contribution profit, despite tough year-over-year comps and a challenging macroeconomic environment. Moreover, the sequential growth rate we saw for all of these three metrics in Q1 was greater than the sequential growth rate we saw during the same period last year.

Simply put, both our annual and sequential growth rates accelerated in Q1 2026, boosting our confidence for the full year 2026 outlook. I'll discuss the drivers of our outperformance and strong business momentum behind them shortly. These strong results also enabled us to once again exit the quarter with a much stronger cash position and gave us the flexibility to allocate capital with a continuous focus on longer-term growth, which also contributed to robust bookings.

Now let's review our first quarter financials in more detail. As I mentioned earlier, first quarter 2026 revenue was \$358.4 million, up 30.2% year-over-year. This growth was largely driven by the launch of new billers over the past year, as well as increased same-store sales from existing billers.

We also processed a higher number of transactions during the first quarter, reaching 203.4 million, up 17.4% year-over-year. Our average revenue per transaction increased by approximately 11% to \$1.76 in the first quarter compared to \$1.59 in the prior year period, continuing our robust trend of double-digit annual growth rate of revenue per transaction over the past seven quarters. This was mainly due to the biller mix, or more specifically, the large enterprise billers that we launched during the second half of 2025 with higher average payment amounts. The first quarter guidance we previously provided did consider some of the anticipated upside from large enterprise accounts, but as you can see, it still exceeded our expectations.

First quarter 2026 contribution profit increased to \$109.7 million, up 25.2% year-over-year. This increase also reflected the launch of new billers and higher transactions from existing billers. Contribution margin was 30.6% for the first quarter compared to 31.8% in the prior year period. The year-over-year reduction reflects the increased mix of large, high-volume enterprise billers in our growing customer base.

This change in contribution margin was largely offset by a year-over-year reduction in operating expense margin, which resulted in a record adjusted EBITDA margin of 38.7%. This is consistent with our continued focus on profitability. Contribution profit per transaction for the quarter was \$0.54, an improvement from \$0.51 from prior year period, demonstrating our ability to expand market share without sacrificing comparable contribution profit per transaction.

As we've noted before, variables that are outside our control, such as an increase in average payment amount or changes in the payment mix, can affect contribution profit on a quarter-to-quarter basis. And therefore, we treat this as a secondary metric while our gross revenue and adjusted EBITDA remain primary metrics for us.

First quarter 2026 adjusted gross profit was \$92.4 million, up 27.3% year-over-year and ahead of our contribution profit growth rate as we achieve operational economies of scale. As we anticipated, the first quarter 2026 non-GAAP operating expenses increased 16.3% year-over-year to \$53 million. This increase was primarily due to higher sales and marketing expenses. You may notice our OpEx year-over-year growth rate increased this past quarter. This is a positive leading indicator for our business as it means we are aggressively converting our substantial pipeline to bookings.

We expect to make similar investments throughout the year as we continue to execute our go-to-market strategy, calibrate operating expenses with contribution profit expansion, and deploy our growing cash balance to support further organic growth. These expectations are already incorporated into our guidance, which I'll review in more detail shortly.

First quarter 2026 non-GAAP net income was \$26.9 million or \$0.21 per share compared to non-GAAP net income of \$17.6 million or \$0.14 per share in the prior year period, reflecting an annual EPS growth rate of 50%. This EPS incorporates a non-GAAP tax rate of 25%, which is based on our current expectation of our long-term projected tax rate and is also reflected in our 2026 guidance.

First quarter 2026 adjusted EBITDA increased 41.5% to \$42.4 million compared to \$30 million in the prior year period. Adjusted EBITDA also represented a record 38.7% of contribution profit, an annual improvement of 450 basis points compared to 34.2% in the prior year period. We believe the stronger adjusted EBITDA margin demonstrates the inherent operating leverage we have in the business. Please note our incremental adjusted EBITDA margin was approximately 56%. Related to this, once again, we also exceeded the Rule of 40 for the quarter, coming in at 64, a record.

Now I'll discuss our balance sheet and liquidity position on slide 6. We ended the first quarter with total cash and cash equivalents of \$342.1 million compared to \$324.5 million at the end of 2025. The \$17.6 million sequential increase was primarily comprised of \$30.5 million of cash generated from operations, partially offset by \$9.4 million used in investing activities, primarily for capitalized software and \$3.3 million spent in net settlement of employee RSUs. The company does not have any debt. Free cash flow generated during the quarter was \$20.9 million. This was primarily driven by strong adjusted EBITDA in the quarter, offset by investments in working capital, primarily in accounts receivable.

Driving organic growth continues to be our primary focus. Having said that, our strong cash position enables us to maintain financial flexibility to keep room for working capital investments as we scale. In addition, our ample liquidity allows us to explore attractive M&A opportunities that may arise in order to expand our growth prospects.

Our days sales outstanding at the end of the first quarter was 29 days, comparable to 28 days at the end of the prior quarter and much better than our expected range. Working capital at the end of the first quarter was

approximately \$365.4 million, an increase of approximately 6.7% sequentially. We had 129.3 million diluted shares outstanding during the first quarter, pretty much comparable to the prior quarter.

Now, I'll turn to slide 7 to discuss our second quarter and full year 2026 raised guidance for revenue, contribution profit and adjusted EBITDA. Before discussing full year guidance, I want to mention that we are continuing to follow the same prudent approach to guidance that we have followed for the past three years, which has proven to be successful for us. As shown on the slide, for Q2 2026, we expect revenues in the range of \$340 million to \$350 million, contribution profit in the range of \$108 million to \$111 million, and adjusted EBITDA in the range of \$38 million to \$40 million. On the Rule of 40 basis for the second quarter of 2026, our guidance implies a range of 51 to 55.

For the full year 2026, we now expect revenue in the range of \$1.425 billion to \$1.44 billion, an increase of 2.3% from midpoint of our previous guidance. This guidance now represents a 19.7% annual growth at midpoint and 20.4% annual growth at the high end; contribution profit in the range of \$450 million to \$457 million, up 1.5% from midpoint of our previous guidance, and now representing 17.4% annual growth at midpoint and 18.3% annual growth at the high end; adjusted EBITDA in the range of \$165 million to \$172 million, up 4% from midpoint of our previous guidance and now representing 22.6% annual growth at the midpoint and 25.2% annual growth at the high end; and a non-GAAP tax rate of 25%. On the Rule of 40 basis, our guidance implies a range of 53 to 56 for the full year 2026.

During our past few earning calls, we provided long-term growth targets for both revenue and adjusted EBITDA, our two primary financial metrics. We stated that our goal was to grow revenue at approximately 20% and grow adjusted EBITDA between 20% to 30%. The full year updated 2026 guidance range we have provided today reflects the expected achievement of these long-term targets.

In summary, we are very pleased with our strong start to 2026, reflecting the continued momentum we've shown across the past several quarters. During this time, we have consistently demonstrated our ability to generate profitable growth. This enabled us to end the first quarter with a substantial backlog and pipeline. Given our solid footing and strong visibility, we continue to believe we are well-positioned for further growth in 2026 and beyond.

Thank you, everyone, for your attention today. And now I'll turn it back to Dushyant for final remarks before we open up the call for questions.

Dushyant Sharma

Founder, Chairman, President & Chief Executive Officer, Paymentus Holdings, Inc.

Thanks, Sanjay. After seeing the impact of our state-of-the-art platform and the ecosystem on the broader service economy, we find ourselves at an exciting juncture, similar to what we experienced at our inception. As we looked at the economy broadly, we realized that almost all investments in commerce have gone towards product or retail commerce, with a focus on how to sell more to customers and having them check out quickly.

This product commerce paradigm is also retrofitted in service commerce, which at its core is not transactional, but instead relational. This mismatched paradigm has left service commerce to lag behind as enterprises spend millions of dollars on a myriad of mismatched components and tools. At Paymentus, we realized that to truly solve the issue, we needed to bring about a paradigm shift with a full stack purpose-built AI-native platform with service-native components.

Even before our IPO, employing our proactive thinking, we wanted to make sure that we not only build a platform with full stack components, but also we incorporate AI, which we even knew then would become mainstream.

Additionally, we also knew that we would need to seek patent protection on all major components, thereby creating a long-term moat and ecosystem.

In line with all what I've just talked about, today we announced that we're establishing a new category, AI-native Service Commerce, where every service interaction becomes intelligent, secure, and outcome-driven. And as you can see from slide 9, there are three key gaps in service commerce. First, there is no native payment method that preserves the service provider-customer relationship and identity. Second, static service and transactional documents must become intelligent and interactive. Third, there is a lack of intelligent orchestration across fragmented systems.

To address all these three pain points, as you can see on slide 10, we have created a new paradigm called Billeo that has four key components, all of which have been patented. First is BillWallet, a purpose-built digital wallet designed specifically for bill and service payments. Unlike traditional retail wallets that store cards for one-time purchases, BillWallet establishes a persistent, secure relationship identity between the customer and service provider, linking accounts, service relationships, and payment credentials into a unified layer. BillWallet is designed to reduce time to complete a payment by approximately 75% and to work across all dimensions, agentic, digital, social, physical, and vocal.

Second, Billeo, which transforms static bills, invoices, and statements into intelligent interactive experiences. Billeo enables consumers to understand charges, resolve issues, and take actions directly within the document itself. And third, AI360, an AI-based integration, orchestration, and data intelligence framework that powers both Billeo and BillWallet and enables systems to automatically interpret, connect, and operate across disparate data sources. AI360 also provides data visualization and business intelligence capabilities, replacing third-party BI tools. Fourth, all interactions are secured through Paymentus' patented PCI-compliant Secure Service framework, which we believe will ensure end-to-end protection, trust and compliance across every single – every service interaction and payment flow.

Putting this all in context, in the past, we have mentioned the exciting opportunity to monetize interchange in the outer year – in the outer years. By design, the interchange cost we incur today is big and getting bigger as we scale. To us, that represents an incremental untapped TAM, total addressable market.

Additionally, we have also shared that with the advent of generative and agentic AI, the industry is predictably moving in our direction and has opened up opportunities far beyond bill payments with our existing and prospective clients, users of our platform, and in all of our current and prospective verticals.

Let me discuss both in detail. BillWallet is an IPN-native wallet, purpose-built for bill payments and service commerce. As a result of BillWallet, a customer visiting their insurance company's website can complete their premium payment in seconds rather than minutes with their BillWallet ID. We believe that BillWallet will also significantly improve security and reduce fraud, whether the interaction takes place through an agent in a self-driven car, wearable technology, or any other traditional self-service or assisted channels.

It's also intended to work well in a physical context. For example, at a government or utility walk-in center, a customer can pay their bill simply by providing their BillWallet ID. No card swipe, no manual entry, no POS terminals. This establishes a new paradigm for service commerce away from the retail commerce paradigm. We believe that this will result in a massive improvement in convenience, speed, and security, and also create a more direct link between service providers and their customers.

As BillWallet scales in next several years, we also intend for it to include native funding capabilities, enabling us to participate in interchange economics while increasing transaction frequency and depth of engagement for our clients. And BillWallet works in all aspects of the service economy, B2C and B2B.

Let me now discuss early success. As you know, we reported that in December 2025, users on our platform numbered 53 million, which we believe represents approximately 40% of US households and possibly businesses. Out of that customer base, we have made BillWallet available to a mere fraction of our end-user base, but across various cities.

Early BillWallet results are very impressive. Within a few quarters, we have already enrolled 100,000 users across more than 1,000 cities with a very high conversion rate and no marketing spent. I mean, not a single \$1 of marketing from Paymentus. We believe that these results speak to the pervasive nature of our platform, the power of the network effect, and the ease of use, unlocking an additional dimension to the durability and profitability of our longer-term growth algorithm. After seeing this early success, we're getting increasingly excited about exploring how BillWallet can be fully rolled out over next several years.

In addition, we recognized years ago that with the advent of AI, actual service documents like policies, bills, invoices, and other transactional documents such as bank, credit card, loyalty, or mutual fund statements themselves must evolve to become more intelligent. As a result, we patented our technology called Billeo that transforms traditional bills, invoices, and statements into AI-powered interactive experiences.

With Billeo, a utility customer can simply ask Billeo, why is my water bill higher this month? Or a customer can interact with any other BillWallet and Billeo-powered enabled service provider, such as a plumbing or HVAC service provider, and automatically schedule a visit and pay for it in advance based on rules set by the user. Or a customer can interact with their Billeo-powered mutual fund statement and ask why their portfolio returns are trending lower than the indexes.

Billeo is designed to answer, resolve, and execute, eliminating friction, driving faster payments, and reducing support costs for billers and other service providers. Billeo is also a full stack service commerce platform, and with the help of BillWallet, it has the potential to transform legacy websites into multimodal Billeo sites, potentially ending the era of retail paradigm-based old-school portals and replacing them with secure, interactive and agentic Billeo sites.

Once a customer is recognized using BillWallet, the entire Billeo-enabled website is hyper-personalized and the payment can be made, but more importantly, many questions can be asked and answered, whether the interaction is from your car, your personal agent, wearable technology, or any other traditional mainstream channels, such as your computer or mobile phone.

These are not just patents, but rather families of patents. All patent families referenced have granted patents in the US and some international jurisdictions, with additional patent applications pending in domestic and many major international markets.

And as exciting as the depth and breadth of our further expanded moat is with our patent families, we want investors to know that this success is not an accident. We have a carefully crafted business strategy executed over the past several years emanating from our mindset that the proverbial technological puck will be at a specific place in the future, and we want to take full advantage of it.

We believe this strategy will augment our already very strong growth algorithm, further helping Paymentus attain its goal of becoming a multi-billion-dollar business and ensuring that our efforts are patent protected, so that our customers, our partners, our employees, and of course, our investors, are able to enjoy the benefit of their trust in Paymentus.

That concludes our prepared remarks. I'll now open up the line for questions.

QUESTION AND ANSWER SECTION

Operator: Thank you. [Operator Instructions] And our first question will come from the line of Madison Suhr with Raymond James. Your line is open.

Madison Suhr

Analyst, Raymond James & Associates, Inc.

Q

Hey. Good afternoon, guys. I wanted to start on the new AI product announcements. I really appreciate all the color around the technology, but I was hoping you could also provide a little more details on the economics. Do you expect any differences in gross or contribution dollars per transaction in the near term? And then, longer term, does this open up Paymentus to other revenue opportunities kind of outside of the traditional per transaction model?

Dushyant Sharma

Founder, Chairman, President & Chief Executive Officer, Paymentus Holdings, Inc.

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The revenue opportunities, yes, let me start with that, but not necessarily outside the transaction model. So, as we've shared previously, our pay-per-use pricing and success-based pricing model actually has withstood the test of time. And in our view, it is further validated with the advent of AI as the world moves towards pay-per-use models. So our approach here remains the same, where we want to offer more to our clients. And as they achieve success in reducing their cost to serve and improve their end user experience, we participate in those economies and as a result, get the benefit. And we plan to still remain in consumption-based model.

I think our clients love that model. They can clearly understand exactly where the success is and exactly what the success KPIs are and how Paymentus will get paid. But it does open up opportunities with tremendous – if you think about the combination of – our approach to this is, we're changing the paradigm of service economy. So if we were successful in getting the scale the way we expect to, hopefully in years to come, Paymentus will not only be able to provide overall service – total service platform. I'm just trying to think about exactly how I can describe quickly.

So if you think about, in my examples I gave, if I'm using a, if my BillWallet, Billeo app, I should be able to do almost anything with it related to my service providers. For example, a schedule – ask a question, say, hey, my hot water heater is not working. Can you schedule someone to come in and take a look at it? And that could include a payment transaction as well. All of those things could be factored in using our model. But in terms of the gross and net, long term, the direct strategy here at play is to be able to convert the interchange expense into interchange revenue. And we believe BillWallet and Billeo will play a big role in that.

Sanjay Kalra

Senior Vice President & Chief Financial Officer, Paymentus Holdings, Inc.

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And if I may just add, Madison, I think your question also wanted to cover any near-term impacts. I would say, in the near term, we remain committed to our CAGR model, which we've described, which means top line to grow 20% annually and bottom line between 20% and 30%, and throughout – a progression throughout the quarters in the year. As you've seen from our past performance, we remain committed to deliver not only this CAGR model, but deliver better results and operating leverage on the business shines and has been shining since past few quarters. We remain committed. In the near term, there should be no significant impacts here. But especially over the longer term, as Dushyant described, we are going to get much better than where we are today. Thank you.

Madison Suhr*Analyst, Raymond James & Associates, Inc.*

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Okay. Awesome for that. And then, Sanjay, just a quick follow-up on free cash flow. Obviously, it was down a little bit year-over-year. I understand the dynamics with working capital. But when do you expect some of that to kind of normalize? And maybe any color that you're willing to share on free cash flow expectations for the full year? Thanks, guys.

Sanjay Kalra*Senior Vice President & Chief Financial Officer, Paymentus Holdings, Inc.*

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Sure, Madison. In Q1, actually working capital is down compared to last year in the same – in Q1, and that's primarily working capital, as you correctly pointed out. If you look at our accounts receivable balance itself, we put in around \$15 million into working capital. Last year, in Q1, we actually extracted around \$19 million or \$20 million from working capital. So that slip itself is like \$35 million. So, apples to apples, if the working capital position was exactly the same, I think our free cash flow would be more than \$50 million in the quarter.

But that said, working capital is very much temporary, as you know, so it could come back either in Q2 or Q3, but definitely within the year. We are navigating our way to capture the market at a very good pace, and we do get customers. At times, they get implemented more later towards the later part of the quarter versus the beginning part of the quarter, and that just creates a temporary difference, which dissipates over time and definitely over one quarter or two quarters.

So we feel very good about where the business is progressing. All the working capital is in very good shape. I would rather say instead of focusing on free cash flow, the right way to understand our business, given the pace of march is at a very high pace, look at what the total working capital is increasing. And I pointed in my prepared remarks that working capital is up, I think more than 6% year-over-year. Cash is just – either it's in cash or accounts receivable, both are very good. In fact, a DSO of 29 days or 28 days is pretty awesome. It's much better than our model, which actually dictates 32 days or so.

We feel very good, not at all concerned. In fact, we feel very bullish about the free cash flow for the full year. Last year, we generated around \$125 million. This year, well, we don't guide for cash flow ever, but I think as we are marching on the same path, except for working capital adjustments, which could be temporarily here or there, I think we are on the same path or better than last year.

Madison Suhr*Analyst, Raymond James & Associates, Inc.*

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Awesome. Thank you so much for the color, guys.

Sanjay Kalra*Senior Vice President & Chief Financial Officer, Paymentus Holdings, Inc.*

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Sure. Thank you.

Dushyant Sharma

Founder, Chairman, President & Chief Executive Officer, Paymentus Holdings, Inc.

Thank you.

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Operator: One moment for our next question. And that will come from the line of David Koning with Baird. Your line is open.

David John Koning

Analyst, Robert W. Baird & Co., Inc.

Yeah. Hey, guys. Thanks so much. Great job. I guess my first question, the economics of the wallet, I think it's kind of the Paymentus trifecta here, because if I load \$1,000 every month, first of all, you get flow revenue. Now you're sitting on a nice customer balance. Secondly, if I make payments out of that, you get to keep the debit interchange instead of paying it out, as you mentioned. And then, thirdly, I think you would get the, what, non-regulated debit interchange because you're not an issuer really or sub-\$10 billion issuer. So there's three kind of nice combinations of economics it seems in my view. Am I getting that right?

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Sanjay Kalra

Senior Vice President & Chief Financial Officer, Paymentus Holdings, Inc.

Yes. I think that is part – that's part of the strategy, but not immediate, but that's where we are marching towards.

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David John Koning

Analyst, Robert W. Baird & Co., Inc.

Okay.

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Sanjay Kalra

Senior Vice President & Chief Financial Officer, Paymentus Holdings, Inc.

There are other options as well. We – recall, we may also have – as we said, the BillWallet is an IPN-native instrument. So we will also open it up potentially for – to be as a network player in this. And also there are fees coming from our clients for the services we are providing them. So BillWallet becomes part of that.

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David John Koning

Analyst, Robert W. Baird & Co., Inc.

Yeah. No, that's great to hear. And then, I guess, secondly, when I just look at the cadence of revenue through the year, Q2 typically is up sequentially in contribution profit this year. You're guiding to flat. Is that related to fuel and maybe talk a little bit about fuel prices, et cetera, and how that's impacting numbers?

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Sanjay Kalra

Senior Vice President & Chief Financial Officer, Paymentus Holdings, Inc.

Yeah. Sure. David, I think there are two pieces here. Let me first talk about the Q2 guidance, and then I'll go to the energy prices. In terms of Q2 guidance, there's seasonality in the business, as you would have observed from the past few years. So the seasonality of government billers affects. So, in Q2, generally we guide little lower than Q1, because we don't know how the seasonality will play shape, although it could be similar to Q1 revenue or maybe slightly higher as well, if all things come to – come in the right path. But at the same time, we have just

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onboarded lot of large enterprise customers recently, some in Q1 as well and some in the past few quarters or said in second half of last year.

We really want to have a full year's history to forecast it accurately. So we take a prudent approach when we come up with our forecast or – which helps us come up with the guidance for next quarter. So I think prudence prevails on our thought process when we think about our future. So that's one reason where you see a modest softness coming in Q2 compared to Q1. And at the same time, that falls through to the bottom line as well. So that's one part of it.

And going back to the energy prices, I think, delivering a 25% growth in Q1 itself when energy prices are in news every day, I think it's pretty interesting to see. One thing is that, as we have marched on our market capture more since past many years at a very good pace, we have seen a vertical diversification. And our enhanced pricing strategy over the years has really helped us reduce the impact of the elevated energy price index into our numbers.

So, overall, even though energy prices impact only our utility business, but that too only a subsector or a very small segment of our utility business. So it has just – I won't say it has fully dissipated over time, but as we have scaled, it has definitely lost its relevance and materiality to us. I think it has just faded over time in our view.

So even though it's only like, what, 6%, I think CPI index improved in Q1 year-over-year, but in the past years during COVID days, I think we took a pill for that problem, and I think we have kind of solved it. Not fully, but solved it to the extent that even a significant impact on energy prices has a modest impact on our business.

And our prudent guidance methodology already captures it. So we have not been surprised by this at all since last many quarters and we hope we will not be given the prudence, given the modest impact it has, the diversification we have, and enhanced pricing strategies we are opting with our billers.

David John Koning

Analyst, Robert W. Baird & Co., Inc.

Yeah. Great. Thanks. Great job, guys.

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Sanjay Kalra

Senior Vice President & Chief Financial Officer, Paymentus Holdings, Inc.

Thank you.

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Dushyant Sharma

Founder, Chairman, President & Chief Executive Officer, Paymentus Holdings, Inc.

Thank you.

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Operator: One moment for our next question. And that will come from the line of Steven Wahrhaftig with Wedbush Securities. Your line is open.

Steven Wahrhaftig

Analyst, Wedbush Securities, Inc.

Hey. Good evening, guys. Congrats on the great quarter. I have two questions, if I may. First, I just wanted to get a little bit more color on the AI-native Service Commerce platform that you guys launched. Got a lot of color around the pricing of the strategy, but can you talk a little bit about what's specifically in the pipeline for this

Q

product in the year? And can you talk about if there's any inclusion of revenue coming from this cohort in 2026, or is it strictly in 2027 and beyond? And can you talk about the ramp of this AI-driven cohort moving forward?

Dushyant Sharma

Founder, Chairman, President & Chief Executive Officer, Paymentus Holdings, Inc.

A

Yeah. As I mentioned that this is – it will again be a transactional model, and our goal remains primarily to capture as many of the transactions for a given customer. And this would be applicable to all of our existing and prospective customers as well. The goal here really is to continue to build momentum using the patented technology we have created here by getting our customers to move away from the retail commerce-based paradigm to the service-native paradigm. So that would take time, because there's still a lot of install base. What we're actually going to see is, which we're already seeing, the continued momentum in market capture. So that's what the strategy is about.

So if you think about – if I could summarize the strategy in two phases, or two parallel streams. The stream number one is get – evangelize the marketplace with new paradigm so that more and more customers can sign up with Paymentus. And the second right behind that is monetize the transactions differently than they have been historically monetized. And that was very – that's why it was very important for us to have actually patent protection on all this, because we knew that, after analyzing billions of transactions, and frankly, in some ways, as we were preparing for IPO, I was very focused and the team was very focused on making sure that we are able to create value – shareholder value for our public shareholders, as well as we were ramping up to be a public company.

So these are some of the things we were working on at that time. And we are very thankful that the market has moved in our direction. So this is a long-term play for us. We are not counting anything in 2026 from it other than the fact that our momentum – market momentum will continue to be validated. And we are feeling good about 2027 in some ways as a result of the momentum we have in the market and the bookings we have had.

Steven Wahrhaftig

Analyst, Wedbush Securities, Inc.

Q

All right. Got it. Thank you for the color. And Sanjay, just one for you, specifically tied to the full year guidance, specifically for revenue. I mean, you – basically, you had a \$20 million beat in Q1 but basically raising the midpoint of the full year guidance by about \$30 million. So it really is implying a stronger back half of the year, and that includes the strong bookings and backlog. What's really holding you back from going after a larger full year 2026 guidance raise? Is it just the fact that you're being a little more conservative, or is there something tied to onboarding timelines?

And then also the same thing for the Rule of 40 profile, because you came in at about 65% this quarter, and you're guiding for about 51% to 55% next, or for full year 2026. Can you just break that down for me a little bit? Thank you so much.

Sanjay Kalra

Senior Vice President & Chief Financial Officer, Paymentus Holdings, Inc.

A

Yeah. Steven, I'll say that since past three years, we are following a consistent methodology for guidance, which definitely is dominated by prudence. And you answered the question in your question itself. Yes, the prudence prevails, and we remain very cautious in terms of what's coming. We want to deliver. We don't want to count the chickens before they hatch, and that has been consistent how we have delivered, as well as how we have guided.

So the business is very good. I would say the pipeline is very encouraging. We are enthused by the bookings we are having, the diversified portfolio, the diversified verticals we are operating in, and the kind of household names we are getting into our biller base. We've got lot of Fortune 500 companies as well. So we feel very good about where the business is not only going to be in 2026 but even outer years.

And the comment we made regarding 2027 at the beginning of 2026 stems from the fact that our renewal rates are very strong. Our customer contracts are for longer periods of time. It is now actually giving us visibility more for 2027 as well. Said differently, previously we had visibility of, say, five quarters. Now I think we have it for six quarters or so. So I think we are feeling very good about 2026 and definitely a big part of 2027 as well.

Dushyant Sharma

Founder, Chairman, President & Chief Executive Officer, Paymentus Holdings, Inc.

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And if I may also actually just add a quick point there. The reason we are prudent in our guidance principles is actually for the purpose of creating long-term shareholder value. Because you can erode value faster than you can build it by being somewhat irresponsible in guidance. So you have to make sure that you're paving the road – paving a smooth road for successful execution of a very thoughtful strategy by having guidance principles. And it takes a lot of discipline to be candid. I mean, just like every other company, we would love to be able to pound our chest going in, but that's easier – far easier to do than to deliver good numbers.

So we believe that – our interest is to create long-term shareholder value by creating a smooth road for execution, by having a guidance philosophy which is prudent, but very aggressive execution behind it, and not create a noisy environment where folks can figure – cannot figure out exactly how to think about the company or the management team or the philosophy of where the business is headed. So we think this approach works better for the long-term shareholder value creation.

Steven Wahrhaftig

Analyst, Wedbush Securities, Inc.

Q

Okay. Got it. Appreciate the time, guys. Thank you so much.

Dushyant Sharma

Founder, Chairman, President & Chief Executive Officer, Paymentus Holdings, Inc.

A

Thank you.

Operator: One moment for our next question. And that will come from the line of Darrin Peller with Wolfe Research. Your line is open.

Josefina Ruggieri

Analyst, Wolfe Research LLC

Q

Hey, guys. This is Josefina Ruggieri on for Darrin Peller. Thank you for taking my question. So just quickly wanted to ask on your new products, Billeo and BillWallet. Do these products change who you compete against? Are there any incumbents that we should think about? And then, overall, have you noticed any changes in the competitive landscape recently? Thanks.

Dushyant Sharma

Founder, Chairman, President & Chief Executive Officer, Paymentus Holdings, Inc.

A

Sorry, you broke up. I just need to clarify what the question was. So, no, I think we're excited about where we're headed. We are – the market is moving in our direction, as you can see that we were actually prepared, and it's years in the making. It was not we woke up one morning, and we saw a lot of press releases on AI, so Paymentus is going to go ahead and put ours in the mix as well. That's not Paymentus. That's not who we are. It has taken us years to get to this point.

We wanted to create a long-term value and long-term competitive moat for the – for our investors, but more importantly for our customers so that they can see that this is an innovative company, a champion who's willing to take the industry status quo after disrupting – if I may say it this way, after disrupting the bill payment world.

When we started, banks used to have majority, maybe 75%, 80% of the payments, and they are down to now 20%, 25% of that, primarily because of the model we've championed here. And we believe, under pressure, the trends accelerate, and as the trends are accelerating, in some ways in our favor, you will see a little bit more momentum here, as the time goes by. And we have got our company ready for this. We wanted our investors, our partners, our customers, and our employees to benefit from the thoughtful and innovative execution from – up to this point and from here on out.

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Josefina Ruggieri

Analyst, Wolfe Research LLC

Q

Thanks. And then one quick follow-up. So when we think about your go-forward focus verticals, does utilities kind of still remain on the top of that list? Or whether you see that they're going to contribute to this kind of new AI-centric model? Thank you.

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Dushyant Sharma

Founder, Chairman, President & Chief Executive Officer, Paymentus Holdings, Inc.

A

Utilities will remain a key vertical for us, of course. It's the most complex, most sophisticated vertical, especially at the large scale, because of how much efficiencies utilities were forced to drive out of the paper process. So it was not easy to be able to drive more value for utilities customers. So we had to be really good to be able to do that. But now as you can see from our prepared remarks, we are signing customers in all of the verticals. And our goal really is to go through a household and a business bills and take a look at all the bills they have and start making markets in each of those. But then make sure that, in each of those markets we are in, we are capturing more and more of the transactions using the new paradigm of Service Commerce using Billeo.

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Josefina Ruggieri

Analyst, Wolfe Research LLC

Q

Awesome. Thank you, guys.

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Dushyant Sharma

Founder, Chairman, President & Chief Executive Officer, Paymentus Holdings, Inc.

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Thank you.

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Operator: One moment for our next question. Our next question will come from the line of Tien-Tsin Huang with JPMorgan. Your line is open.

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Tien-Tsin Huang

Analyst, JPMorgan Securities LLC

Q

All right. Hope you can hear me. I'm at the airport here. Good results. I hope this isn't a redundant question. Just Dushyant, I wanted to ask also on Billeo and BillWallet, just to clarify, will you be managing the BillWallet ID, and is the idea to distribute it through consumer service providers? I know subscription payments is really important. And I'm asking because I'm thinking about in an agent world, who would wear the risk? I know that's a big debate on the agent side. And I think subscription payments could be a big part of that, if you follow my question. Thank you.

Dushyant Sharma

Founder, Chairman, President & Chief Executive Officer, Paymentus Holdings, Inc.

A

Yeah. Our approach, Tien-Tsin, is actually here. We are of the opinion that any technology, any service that is distancing the customers away from their own customers, so any service provider getting disintermediated from their own customers is not going to last too long. It's not going to work out. So Paymentus' approach to BillWallet is, regardless of the channel, the mode of communication, the interaction and so on, the BillWallet will allow the customers – the service providers to have direct relationship with their end user customers. So that is part of our goal, and that is what we've done.

And part of the benefit of BillWallet approach is not the way traditional, may I say this word, traditional retail-centric wallets have been created. Here, the approach we have taken is that the billers themselves, the service providers themselves set the rules for identity. How they identify their own customers is set by the billers themselves, and that's how they authenticate the user. BillWallet enables that in all of the channels, whether you are using your intelligent glasses or you're using your car. Whatever the mode of communication is, interaction is, you're using it through BillWallet.

Tien-Tsin Huang

Analyst, JPMorgan Securities LLC

Q

Understood. So, yeah, so the wearing of the wristband, just in the agent example I gave, Dushyant, that would be borne then by Paymentus, given how you just described it?

Dushyant Sharma

Founder, Chairman, President & Chief Executive Officer, Paymentus Holdings, Inc.

A

Actually, it would be in some ways, yes. In some ways, it could be actually between us and our clients.

Tien-Tsin Huang

Analyst, JPMorgan Securities LLC

Q

Right. In terms of, right, who you're working with. I'm sure that'll be arranged. Okay. More to talk about. It's interesting.

Dushyant Sharma

Founder, Chairman, President & Chief Executive Officer, Paymentus Holdings, Inc.

A

Yeah. Yeah.

Tien-Tsin Huang

Analyst, JPMorgan Securities LLC

Q

I think it's ambitious and it makes a lot of sense given the network you built. Can I just ask one quick follow-up? I know it's the third question. Just on the – Sanjay, you mentioned seasonal impact in terms of the upside for the

quarter. Can you just clarify that? I heard the answer on the energy prices, but just thinking about the quarter itself and what the seasonal impact was, if any, that surprised you?

Sanjay Kalra

Senior Vice President & Chief Financial Officer, Paymentus Holdings, Inc.

A

Well, the impact is modest. I think if you look at our guidance, on the high end for Q2, it's approximately 2% or so soft. And that's primarily, as I said, prudence prevails, but at the same time, seasonality of government billers is a part of it. And we need to experience the full year turnaround of new large billers, which were implemented in second half of 2025. So all these three factors in a combination as of now is giving a small modest softness in Q2 compared to Q1.

Tien-Tsin Huang

Analyst, JPMorgan Securities LLC

Q

Understood. Well done. Great result. Thank you.

Sanjay Kalra

Senior Vice President & Chief Financial Officer, Paymentus Holdings, Inc.

A

Thank you.

Operator: One moment for our next question. And that will come from the line of Will Nance with Goldman Sachs. Your line is open.

Will Nance

Analyst, Goldman Sachs & Co. LLC

Q

Hey. Thank you for taking the question. If I could just follow up on the wallet product. I was wondering if you could just talk about distribution there and how to incentivize adoption by consumers over time? Like, how do you think about, like, the marketing required to incentivize consumers to adopt a new wallet partnership, given the competitive nature of the wallet landscape?

Dushyant Sharma

Founder, Chairman, President & Chief Executive Officer, Paymentus Holdings, Inc.

A

Yeah. So I think from our perspective, I think the simplicity of how much time saving and the simplicity it brings about to the end customers, what we have observed with a very small fraction of our customer base we launched it to, that our conversion rate was pretty high. We didn't have to spend a lot of money in marketing and in fact, any money in marketing. So we think that is the scale and the system and the platform we have – and the ecosystem we have built at this stage is pretty pervasive at this point. So that itself would play a big role.

But right now, our focus is the technological advantage as a key reason for our customers to sign up. I don't want to remember how to log in and where do I go and how do I find my information if I'm talking to a service provider. Can I just use BillWallet ID to do that? So I think it's that. So that's why patent was important, and that's why we wanted to make sure that, that would remain one of the key themes. But we will create other incentives within the wallet itself for repeated use, of course.

Will Nance

Analyst, Goldman Sachs & Co. LLC

Q

Got it. Appreciate that. And if I could just go back to the commentary around energy prices. I was wondering if you could just remind us again what fundamentally changed about the enhanced approach to pricing that you guys adopted several years ago. Are contracts – do you have contracts that automatically reprice in the face of higher energy costs and larger ticket sizes? And what is the actual mechanism that has reduced the exposure within the utilities vertical? And then, secondarily, I was wondering if you could just give us maybe a sense, high level, like how much the utilities vertical has declined as a percentage of total over the last three years or four years?

Dushyant Sharma

Founder, Chairman, President & Chief Executive Officer, Paymentus Holdings, Inc.

A

Yeah. So let me start with the pricing strategy. I think you rightly called it out that in some cases, it's auto-priced, based on – as the average payment amount due to inflation is changing and so is the pricing. Our pricing is changing with that. That is one part. But we have also been able to move customers to different pricing models, which are actually favorable to customers, favorable to us as well.

So without going into the specifics of any of that, but I would just say, it also was factoring in exactly the same situation which we were dealing with several years ago, where we did have the ability to change the pricing, but it was a little bit more later in the process than it is now. So those are the pricing model changes. But then also on top of that, in the last remaining cohort where there is still some, as Sanjay mentioned that there's a little bit – some immaterial impact, where there we have regular meetings with the clients to discuss all of the impact there and readjust pricings. So we're just a proactive company than – now than we used to be. And then, as I said, the pricing models themselves have been adjusted.

Sanjay, you...

Sanjay Kalra

Senior Vice President & Chief Financial Officer, Paymentus Holdings, Inc.

A

I think the one part of the question, Will, was how is utilities as a percentage of revenue? So, traditionally, it has been higher than 50%, but we are, like, close to little, modestly less than 50%. So still a substantial piece of our revenues. But I think, overall, as the pricing models have evolved, we're not seeing any impact of energy prices.

Dushyant Sharma

Founder, Chairman, President & Chief Executive Officer, Paymentus Holdings, Inc.

A

Yeah. So I would not – so even though utilities is 50% of business, but I would not equate that in any way, shape, or form, the 50% of the revenues of Paymentus is at risk with the energy pricing. That is not the type of business we are running or I would want to run. So we're not – that's not the case. What's happening instead is a much smaller percentage.

Sanjay Kalra

Senior Vice President & Chief Financial Officer, Paymentus Holdings, Inc.

A

Yeah, exactly. As I said earlier, I think in one of the questions, a small subset of utilities business is the one where there might be a modest impact. But overall, it's immaterial for us now.

Will Nance

Analyst, Goldman Sachs & Co. LLC

Q

Thanks for all the detail.

Operator: One moment for our next question. [Operator Instructions] Our next question will come from the line of Craig Maurer with FT Partners. Your line is open.

Craig Maurer

Analyst, FTP Securities LLC

Q

Yeah. Hi. Thanks for taking the question. I just wanted to quickly get your take on the acquisition of KUBRA by Repay, and how you think that might change the competitive dynamics in the space?

Dushyant Sharma

Founder, Chairman, President & Chief Executive Officer, Paymentus Holdings, Inc.

A

Oh, we – actually, KUBRA has been around for a long period of time. We know KUBRA for a long period of time. We know Repay as well. From our perspective, as we have shared, our – the market has been moving in our direction, and we're excited about it. We believe the customers and the prospects, they finally know where the innovations are coming from in this and who's taking the approach very seriously. And we – I think we're very excited about our business. So, no concerns or anything from that perspective. But we wish them very well, just like any other competitor, we wish everyone the best.

Operator: Thank you. I'm showing no further questions in the queue at this time. I would now like to turn the call back over to Mr. Sharma for any closing remarks.

Dushyant Sharma

Founder, Chairman, President & Chief Executive Officer, Paymentus Holdings, Inc.

Well, thank you so much, everyone. Really appreciate the opportunity to speak with you. Have a great day. Thank you.

Sanjay Kalra

Senior Vice President & Chief Financial Officer, Paymentus Holdings, Inc.

Thank you.

Operator: This concludes today's program. Thank you, all, for participating. You may now disconnect.

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